



Collaboration. Activation. Sales.

# Condensed Unaudited Consolidated Interim Financial Statements

for the six months ended 30 June 2020

## CA SALES HOLDINGS LTD TRADING AS CA&S GROUP

(Incorporated in the Republic of South Africa) South African registration number 2011/143100/06, Botswana registration number EX2017/18292 Share code: CAS, ISIN: ZAE400000036 (“CA&S” or “the group”)

### Commentary

#### Nature of business

The CA&S group specialises in the fast-moving consumer goods industry and delivers route-to-market services to the manufacturers or owners of some of the world's leading and most prominent brands. The service offering includes warehousing, distribution, selling, merchandising, shopper marketing, training and debtor's administration. The group has a varied geographical presence across Southern Africa operating in Botswana, Eswatini, Lesotho, Mozambique, Namibia, South Africa, Zambia and Zimbabwe.

#### Financial highlights

CA&S is pleased to announce that its half year results for the period ending 30 June 2020, has been satisfactory under the extraordinary circumstances. The majority of the group's products and services are classified as essential products and services, ensuring continued trading during this COVID-19 pandemic, albeit challenged under the circumstances. Revenue increased by 18.5% to over R 3.4 billion from R 2.9 billion in the prior interim period, despite trade restrictions in certain sectors and challenges in cross-border distribution. New clients obtained in the latter half of the prior year contributed to the first half growth on prior year. In this challenging operating environment, management focused on delivering operational excellence, optimal service levels and identifying cost saving initiatives. The basket mix, specifically the tobacco product sales contribution and reduced liquor sales, resulted in a curbed increase in gross profit of 8.9% to R 491.3 million (H1 2019: R 451.2 million). During the second quarter of the year, the South African rand depreciated to the Botswana pula. This resulted in a significant foreign exchange loss in the Botswana operations and a decline of 25.1% in headline earnings for the group to R 54.9 million (H1 2019: R 73.3 million). Headline earnings per share was down 25.3% to 12.20 cents per share (H1 2019: 16.33 cents).

Despite the net foreign exchange loss of R 42.8 million, in the current economic environment, the group produced satisfactory results. If the net foreign exchange loss is excluded from

the operating profit, the growth on prior year is 0.7%. The operational profit growth on prior year was underpinned by a good overall performance from the majority of the operations for the first six months of the year. The businesses that were significantly impacted by the trade restrictions in quarter two were the distributors of alcohol and the promotions operations.

The goodwill of two subsidiaries, deriving their revenue from merchandising services in the hardware sector, was impaired by R 20.2m. A retailer in the hardware industry made a strategic decision to replace the out-sourced service offering with an in-house solution. After lengthy discussions with all the relevant parties no alternative solution could be reached and the investments had to be impaired due to the loss of the business.

Total assets increased by 14.8% to R 3.0 billion mainly as a result of the stronger pula at which the balance sheets of the Botswana businesses are translated. Stockholding increased compared to the prior year interim period due to the additional products from new clients obtained in the latter half of the prior year. Cash balances increased as a result of increased sales and continued focus on working capital management as well as a cautionary approach to capital investment.

#### Future strategy

The impact of COVID-19, with the related trade restrictions and imposed lock downs in the relevant countries, on their economies and the group's full year performance, cannot be fully quantified. Governments' attempts, through imposed regulations, to curb the spread is unpredictable. The impact of continued or re-introduced restrictions on alcohol sales will hamper the group's growth in certain markets.

The group will continue its expansion, where feasible, by growing its principal and customer networks and making value-adding acquisitions.

The duration of the challenging economic environment and difficult trading conditions is still uncertain. However, the group is well positioned with a strong balance sheet and a diverse geographical presence across Southern Africa. The group's diversified portfolio should enable it to deliver sustainable profitable results for the remainder of the year.

### Condensed consolidated statement of comprehensive income

|                                                                          | (Unaudited)<br>6 months ended<br>30 Jun 2020<br>R'000 | (Unaudited)<br>6 months ended<br>30 Jun 2019<br>R'000 | (Audited)<br>year ended<br>31 Dec 2019<br>R'000 |
|--------------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------|
| Revenue from contracts with customers                                    | 3 481 212                                             | 2 936 630                                             | 7 131 967                                       |
| Cost of sales                                                            | (2 989 954)                                           | (2 485 450)                                           | (6 107 893)                                     |
| Gross profit                                                             | 491 258                                               | 451 180                                               | 1 024 074                                       |
| Other operating expenses                                                 | (410 474)                                             | (326 423)                                             | (772 796)                                       |
| Net impairment losses on financial assets                                | (1 270)                                               | (775)                                                 | (3 510)                                         |
| Other operating income                                                   | 12 669                                                | 8 893                                                 | 88 681                                          |
| Operating profit                                                         | 92 183                                                | 132 875                                               | 336 449                                         |
| Share of profit of investments accounted for using the equity method     | 231                                                   | 71                                                    | 1 031                                           |
| Profit before interest and tax                                           | 92 414                                                | 132 946                                               | 337 480                                         |
| Finance income                                                           | 5 025                                                 | 4 105                                                 | 8 653                                           |
| Finance costs                                                            | (18 672)                                              | (19 440)                                              | (42 968)                                        |
| Profit before income tax                                                 | 78 767                                                | 117 611                                               | 303 165                                         |
| Income tax                                                               | (34 767)                                              | (36 691)                                              | (94 819)                                        |
| Profit for the period                                                    | 44 000                                                | 80 920                                                | 208 346                                         |
| <b>Other comprehensive income:</b>                                       |                                                       |                                                       |                                                 |
| <b>Items that will be reclassified to profit or loss net of taxation</b> |                                                       |                                                       |                                                 |
| Foreign currency translation differences                                 | 52 692                                                | (5 114)                                               | (7 636)                                         |
| Total comprehensive income for the period                                | 96 692                                                | 75 806                                                | 200 710                                         |
| <b>Profit attributable to:</b>                                           |                                                       |                                                       |                                                 |
| – Owners of the parent                                                   | 37 415                                                | 73 425                                                | 187 820                                         |
| – Non-controlling interest                                               | 6 585                                                 | 7 495                                                 | 20 526                                          |
| Total profit for the period                                              | 44 000                                                | 80 920                                                | 208 346                                         |
| <b>Total comprehensive income attributable to:</b>                       |                                                       |                                                       |                                                 |
| – Owners of the parent                                                   | 89 854                                                | 68 337                                                | 180 195                                         |
| – Non-controlling interest                                               | 6 838                                                 | 7 469                                                 | 20 515                                          |
| Total comprehensive income for the period                                | 96 692                                                | 75 806                                                | 200 710                                         |
| Basic earnings per share (cent)                                          | 8,31                                                  | 16,36                                                 | 41,83                                           |
| Diluted earnings per share (cent)                                        | 8,30                                                  | 16,34                                                 | 41,79                                           |

### Condensed consolidated statement of changes in equity

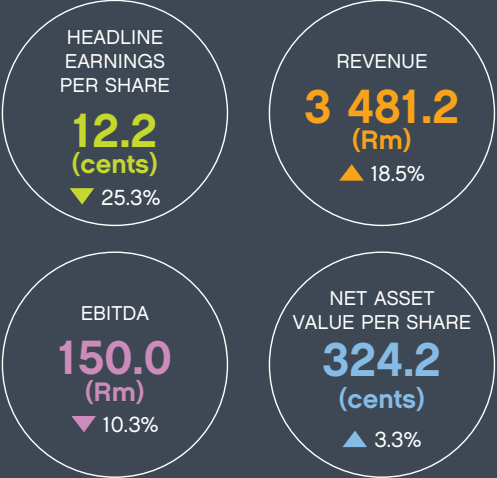
|                                                  | (Unaudited)<br>6 months ended<br>30 Jun 2020<br>R'000 | (Unaudited)<br>6 months ended<br>30 Jun 2019<br>R'000 | (Audited)<br>year ended<br>31 Dec 2019<br>R'000 |
|--------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------|
| <b>Opening balance at 1 January</b>              | <b>1 467 556</b>                                      | 1 327 649                                             | 1 327 649                                       |
| Profit for the period                            | 44 000                                                | 80 920                                                | 208 346                                         |
| Other comprehensive income                       |                                                       | –                                                     | –                                               |
| Currency translation differences net of taxation | 52 692                                                | (5 114)                                               | (7 636)                                         |
| Transactions with owners:                        |                                                       |                                                       |                                                 |
| Share swap                                       | 15 251                                                | –                                                     | –                                               |
| Share-based payment                              | 3 418                                                 | 189                                                   | 2 957                                           |
| Transaction with non-controlling interest        | (15 151)                                              | (16 678)                                              | (16 680)                                        |
| Dividends paid                                   | (50 878)                                              | (40 326)                                              | (47 080)                                        |
| <b>Closing balance</b>                           | <b>1 516 888</b>                                      | 1 346 640                                             | 1 467 556                                       |

### Condensed consolidated statement of financial position

|                                                   | (Unaudited)<br>at 30 Jun 2020<br>R'000 | (Unaudited)<br>at 30 Jun 2019<br>R'000 | (Audited)<br>at 31 Dec 2019<br>R'000 |
|---------------------------------------------------|----------------------------------------|----------------------------------------|--------------------------------------|
| <b>Assets</b>                                     |                                        |                                        |                                      |
| <b>Non-current assets</b>                         | <b>1 081 487</b>                       | 1 080 803                              | 1 056 250                            |
| Property, plant and equipment                     | 536 428                                | 507 792                                | 511 522                              |
| Intangible assets                                 | 484 974                                | 537 636                                | 504 944                              |
| Investments accounted for using the equity method | 31 078                                 | 25 298                                 | 13 109                               |
| Deferred income tax assets                        | 29 007                                 | 10 077                                 | 26 675                               |
| <b>Current assets</b>                             | <b>1 939 817</b>                       | 1 551 784                              | 2 054 661                            |
| Inventories                                       | 503 242                                | 386 291                                | 483 360                              |
| Trade and other receivables                       | 1 056 255                              | 964 133                                | 1 318 229                            |
| Income tax receivable                             | 18 185                                 | 9 471                                  | 3 095                                |
| Cash and cash equivalents (excluding overdrafts)  | 362 135                                | 191 889                                | 249 977                              |
| <b>Total assets</b>                               | <b>3 021 304</b>                       | 2 632 587                              | 3 110 911                            |
| <b>Equity and liabilities</b>                     |                                        |                                        |                                      |
| <b>Equity</b>                                     | <b>1 516 888</b>                       | 1 346 640                              | 1 467 556                            |
| Stated capital                                    | 848 599                                | 833 210                                | 833 348                              |
| Other reserves                                    | 81 591                                 | 25 503                                 | 25 734                               |
| Retained earnings                                 | 535 764                                | 438 221                                | 551 524                              |
|                                                   | 1 465 954                              | 1 296 934                              | 1 410 606                            |
| Non-controlling interest                          | 50 934                                 | 49 706                                 | 56 950                               |
| <b>Non-current liabilities</b>                    | <b>332 549</b>                         | 341 459                                | 324 133                              |
| Borrowings                                        | 322 218                                | 336 744                                | 317 396                              |
| Deferred income tax liabilities                   | 10 331                                 | 4 715                                  | 6 737                                |
| <b>Current liabilities</b>                        | <b>1 171 867</b>                       | 944 488                                | 1 319 222                            |
| Trade and other payables                          | 836 145                                | 604 914                                | 1 003 461                            |
| Provisions                                        | 85 196                                 | 65 795                                 | 100 477                              |
| Income tax payable                                | 8 583                                  | 8 666                                  | 5 255                                |
| Borrowings                                        | 241 943                                | 265 113                                | 210 029                              |
| <b>Total equity and liabilities</b>               | <b>3 021 304</b>                       | 2 632 587                              | 3 110 911                            |

### Condensed consolidated statement of cash flows

|                                                                            | (Unaudited)<br>6 months ended<br>30 Jun 2020<br>R'000 | (Unaudited)<br>6 months ended<br>30 Jun 2019<br>R'000 | (Audited)<br>year ended<br>31 Dec 2019<br>R'000 |
|----------------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------|
| <b>Cash flows from operating activities</b>                                |                                                       |                                                       |                                                 |
| <b>Cash generated from operations</b>                                      | <b>241 556</b>                                        | 79 951                                                | 349 440                                         |
| Interest paid                                                              | (18 672)                                              | (19 440)                                              | (42 968)                                        |
| Income taxes paid                                                          | (45 716)                                              | (35 581)                                              | (105 250)                                       |
| <b>Net cash generated from operating activities</b>                        | <b>177 168</b>                                        | 24 930                                                | 201 222                                         |
| <b>Net cash outflow from investing activities</b>                          | <b>(10 885)</b>                                       | (27 115)                                              | (50 798)                                        |
| <b>Net cash outflow from financing activities</b>                          | <b>(113 755)</b>                                      | (101 651)                                             | (145 934)                                       |
| <b>Net increase in cash and cash equivalents</b>                           | <b>52 528</b>                                         | (103 836)                                             | 4 490                                           |
| Effects of exchange rate changes on cash and cash equivalents              | 8 179                                                 | (1 399)                                               | (1 659)                                         |
| Cash and cash equivalents including overdrafts at beginning of the year    | 150 705                                               | 147 874                                               | 147 874                                         |
| <b>Cash and cash equivalents including overdrafts at end of the period</b> | <b>211 412</b>                                        | 42 639                                                | 150 705                                         |



## Reconciliation between profit after taxation attributable to the owners of the parent and headline earnings:

|                                                          | (Unaudited)<br>6 months ended<br>30 Jun 2020<br>R'000 | (Unaudited)<br>6 months ended<br>30 Jun 2019<br>R'000 | (Audited)<br>year ended<br>31 Dec 2019<br>R'000 |
|----------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------|
| Segmental revenue                                        |                                                       |                                                       |                                                 |
| Botswana                                                 | 1 927 483                                             | 1 741 647                                             | 4 217 718                                       |
| Eswatini                                                 | 502 770                                               | 380 980                                               | 940 660                                         |
| Namibia                                                  | 533 037                                               | 342 971                                               | 956 342                                         |
| South Africa                                             | 521 501                                               | 478 053                                               | 1 026 461                                       |
| Other countries                                          | 5 595                                                 | 8 328                                                 | 13 003                                          |
| Intersegmental transactions                              | (9 174)                                               | (15 349)                                              | (22 217)                                        |
|                                                          | 3 481 212                                             | 2 936 630                                             | 7 131 967                                       |
| Segmental adjusted EBITDA                                |                                                       |                                                       |                                                 |
| Botswana*                                                | 42 907                                                | 77 937                                                | 220 236                                         |
| Eswatini                                                 | 36 033                                                | 30 570                                                | 83 600                                          |
| Namibia                                                  | 16 926                                                | 14 971                                                | 14 332                                          |
| South Africa                                             | 54 660                                                | 45 292                                                | 119 255                                         |
| Other countries                                          | 781                                                   | 2 835                                                 | 1 969                                           |
| Intersegmental transactions                              | (1 261)                                               | (4 415)                                               | 3 186                                           |
|                                                          | 150 046                                               | 167 190                                               | 442 578                                         |
| Segmental EBIT                                           |                                                       |                                                       |                                                 |
| Botswana*                                                | 29 963                                                | 66 111                                                | 195 639                                         |
| Eswatini                                                 | 30 015                                                | 27 101                                                | 72 962                                          |
| Namibia                                                  | 11 311                                                | 10 614                                                | (25 820)                                        |
| South Africa                                             | 21 630                                                | 30 741                                                | 89 617                                          |
| Other countries                                          | 755                                                   | 2 802                                                 | 1 894                                           |
| Intersegmental transactions                              | (1 260)                                               | (4 423)                                               | 3 188                                           |
|                                                          | 92 414                                                | 132 946                                               | 337 480                                         |
| Segmental assets                                         |                                                       |                                                       |                                                 |
| Botswana                                                 | 1 809 417                                             | 1 566 221                                             | 1 834 825                                       |
| Eswatini                                                 | 310 519                                               | 268 534                                               | 355 470                                         |
| Namibia                                                  | 340 602                                               | 264 296                                               | 362 189                                         |
| South Africa                                             | 751 669                                               | 678 953                                               | 698 689                                         |
| Other countries                                          | 27 163                                                | 15 647                                                | 14 656                                          |
| Intersegmental transactions                              | (218 066)                                             | (161 064)                                             | (154 918)                                       |
|                                                          | 3 021 304                                             | 2 632 587                                             | 3 110 911                                       |
| Segmental liabilities                                    |                                                       |                                                       |                                                 |
| Botswana                                                 | 1 038 404                                             | 969 228                                               | 1 122 344                                       |
| Eswatini                                                 | 140 973                                               | 133 221                                               | 171 627                                         |
| Namibia                                                  | 236 290                                               | 162 022                                               | 263 863                                         |
| South Africa                                             | 292 903                                               | 177 209                                               | 239 275                                         |
| Other countries                                          | 15 828                                                | 4 155                                                 | 3 982                                           |
| Intersegmental transactions                              | (219 982)                                             | (159 888)                                             | (157 736)                                       |
|                                                          | 1 504 416                                             | 1 285 947                                             | 1 643 355                                       |
| Reconciliation from adjusted EBITDA to profit after tax: |                                                       |                                                       |                                                 |
| Adjusted EBITDA                                          | 150 046                                               | 167 190                                               | 442 578                                         |
| Depreciation & amortisation                              | (37 462)                                              | (33 696)                                              | (73 931)                                        |
| Impairment of intangible assets                          | (20 170)                                              | (548)                                                 | (31 167)                                        |
| EBIT                                                     | 92 414                                                | 132 946                                               | 337 480                                         |
| Net finance cost                                         | (13 647)                                              | (15 335)                                              | (34 315)                                        |
| Taxation                                                 | (34 767)                                              | (36 691)                                              | (94 819)                                        |
| Profit after tax                                         | 44 000                                                | 80 920                                                | 208 346                                         |

\* June 2020 includes a net foreign exchange loss of R 42.8m. Excluding the net forex loss, EBITDA increased by 8.4% on the prior year and EBIT by 8.2%.

|                                                                | (Unaudited)<br>6 months ended<br>30 Jun 2020<br>R'000 | (Unaudited)<br>6 months ended<br>30 Jun 2019<br>R'000 | (Audited)<br>year ended<br>31 Dec 2019<br>R'000 |
|----------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------|
| Profit after taxation attributable to the owners of the parent | 37 415                                                | 73 425                                                | 187 820                                         |
| Profit on sale of property, plant and equipment                | (795)                                                 | (1 048)                                               | (1 788)                                         |
| Impairment of investment in associates                         | –                                                     | –                                                     | 12 000                                          |
| Loss on sale of associated companies                           | –                                                     | –                                                     | 438                                             |
| Impairment of intangible assets                                | 20 170                                                | 548                                                   | 31 167                                          |
| Tax effect on above                                            | 217                                                   | 288                                                   | 513                                             |
| Non-controlling interest on above                              | (2 083)                                               | 55                                                    | 241                                             |
| Headline earnings attributable to owners of the parent         | 54 924                                                | 73 268                                                | 230 391                                         |
| Headline earnings per share (cent)                             | 12,20                                                 | 16,33                                                 | 51,31                                           |
| Diluted headline earnings per share (cent)                     | 12,19                                                 | 16,31                                                 | 51,26                                           |
| Dividends paid per share (cent)                                | 10,26                                                 | 7,96                                                  | 7,96                                            |
| Issued number of shares                                        | 452 135 508                                           | 449 219 484                                           | 449 219 484                                     |
| Weighted average number of shares                              | 450 191 492                                           | 448 753 261                                           | 448 986 373                                     |
| Weighted average number of diluted shares                      | 450 671 475                                           | 449 310 418                                           | 449 466 356                                     |

## Notes to the condensed consolidated interim financial statements

1. Basis of preparation and accounting policies

This financial report is an extract from the condensed consolidated interim financial statements which are available on the company's website (www.cas.group). The condensed consolidated interim financial statements for the six months ended 30 June 2020, have been prepared in accordance with International Financial Reporting Standards ("IFRS") and presented according to the disclosure requirements of accounting standard IAS34 *Interim Financial Reporting*.  
  
The accounting policies applied in the preparation of the consolidated interim financial statements are consistent with those accounting policies applied in the preparation of the previous year's consolidated interim financial statements.  
  
The financial information is presented in South African Rand (rounded to the nearest thousand), which is considered the reporting currency. The condensed consolidated interim financial statements have been prepared under the supervision of the Chief Financial Officer, Mr FJ Reichert CA(SA) and have not been reviewed by the auditors. These condensed consolidated interim financial statements for the six months ended 30 June 2020 were approved for issue by the board on 31 August 2020.
2. New and amended standards adopted by the group

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2020 reporting periods and have not been early adopted by the group. These standards are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.
3. Events after balance sheet date

There were no significant events that occurred after the reporting date that require adjustment to or disclosure in the consolidated interim financial statements for the six months ended 30 June 2020. Re-introduced restrictions on alcohol sales in Botswana and Eswatini since June 2020 will further impact on the group's results. The impact cannot be quantified at this time.
4. Dividends

|                 | 30 June 2020 | 30 June 2019 |
|-----------------|--------------|--------------|
| R'000           |              |              |
| Ordinary shares |              |              |
| Dividends paid  | 46 078       | 35 702       |

The company has a policy of declaring dividends once a year.

### For and on behalf of the board

**Chairman:** JA Holtzhausen  
**Chief Executive Officer:** DS Lewis  
Centurion  
2 September 2020

### CORPORATE INFORMATION:

#### Directors:

*Executive:* DS Lewis, FJ Reichert.  
*Non-executive:* FW Britz, JA Holtzhausen, PN de Waal, TP Rogers.  
*Independent non-executive:* LR Cronje, B Marole, E Masilela, JS Moakofi, B Patel.  
*Alternate non-executive:* J Craven.

**Registered office:** 1st Floor Ou Kollege Building, 35 Kerk Street, Stellenbosch, 7600

**BSE Sponsor:** Imara Capital Securities (Pty) Ltd, Unit 1E, Ground Floor, Peeloo Place Plot 54366 Western Commercial Road, New CBD, Gaborone

**4AX Issuer Agent:** PSG Capital (Pty) Ltd, 1st Floor, Ou Kollege Building 35 Kerk Street, Stellenbosch