



Collaboration. Activation. Sales.

# THE SUMMARISED CONSOLIDATED INTERIM FINANCIAL RESULTS

## FOR THE SIX MONTHS ENDED 30 JUNE 2021

### CA SALES HOLDINGS LTD TRADING AS CA&S GROUP

(Incorporated in the Republic of South Africa) South African registration number 2011/143100/06, Botswana registration number BW00001085331 Share code: CAS, ISIN: ZAE400000036 (“CA&S” or “the group”)

#### COMMENTARY

##### Nature of business

The CA&S group is the holding entity of a collective of fast-moving consumer goods service businesses that operate across the Southern African region, offering a route-to-market service to prominent multinational and local brand owners and manufacturers. The businesses offer aligned services centred around ensuring that clients’ brand presence is fully maximised at retail in the different markets they serve. This includes warehousing, various models of distribution, sales, merchandising, shopper marketing and training as well as selected debtor services, strategic advisory services, category consultation and key account assistance.

##### Financial highlights

CA&S is pleased to announce that its half-year results for the period ending 30 June 2021, has been exceptional despite another year of COVID-19 related trading restrictions. Revenue increased by 2.8% to over R3.5 billion on the prior interim period. Gross profit only increased by 1.6% to R499.1 million (H1 2020: R491.3 million) due to the basket mix, specifically the increased tobacco sales at lower margins. The focus on cost management resulted in an increase on the prior period of only 5.6% on overheads excluding foreign exchange profits and losses and impairments. During the second quarter of the prior year, the South African rand devalued to the Botswana pula. This resulted in a significant foreign exchange loss of R49.1 million in the prior period in the Botswana operations which was not repeated in the current period as the rand was fairly stable against the pula. This positive turnaround contributed to the increase of 72.1% in headline earnings for the group to R94.5 million (H1 2020: R54.9 million). Headline earnings per share was up 70.8% to 20.83 cents per share (H1 2020: 12.20 cents).

#### SUMMARISED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

|                                                                                               | (Unaudited)<br>six months ended<br>30 Jun 2021<br>R'000 | (Unaudited)<br>six months ended<br>30 Jun 2020<br>R'000 | (Audited)<br>year ended<br>31 Dec 2020<br>R'000 |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------|
| Revenue from contracts with customers                                                         | 3 578 854                                               | 3 481 212                                               | 7 931 740                                       |
| Cost of sales                                                                                 | (3 079 798)                                             | (2 989 954)                                             | (6 844 040)                                     |
| Gross profit                                                                                  | 499 056                                                 | 491 258                                                 | 1 087 700                                       |
| Other operating expenses                                                                      | (389 003)                                               | (410 474)                                               | (746 803)                                       |
| Net impairment losses on financial assets                                                     | (1 274)                                                 | (1 270)                                                 | (12 631)                                        |
| Other operating income                                                                        | 37 694                                                  | 12 669                                                  | 27 591                                          |
| Operating profit                                                                              | 146 473                                                 | 92 183                                                  | 355 857                                         |
| Share of profit of investments accounted for using the equity method                          | 1 501                                                   | 231                                                     | 1 519                                           |
| Profit before interest and tax                                                                | 147 974                                                 | 92 414                                                  | 357 376                                         |
| Finance income                                                                                | 5 157                                                   | 5 025                                                   | 6 732                                           |
| Finance costs                                                                                 | (13 022)                                                | (18 672)                                                | (31 218)                                        |
| Profit before income tax                                                                      | 140 109                                                 | 78 767                                                  | 332 890                                         |
| Income tax                                                                                    | (43 848)                                                | (34 767)                                                | (102 251)                                       |
| Profit for the period                                                                         | 96 261                                                  | 44 000                                                  | 230 639                                         |
| Other comprehensive income: Items that will be reclassified to profit or loss net of taxation |                                                         |                                                         |                                                 |
| Foreign currency translation differences                                                      | (20 912)                                                | 52 692                                                  | 8 157                                           |
| Total comprehensive income for the period                                                     | 75 349                                                  | 96 692                                                  | 238 796                                         |
| Profit attributable to:                                                                       |                                                         |                                                         |                                                 |
| – Owners of the parent                                                                        | 88 199                                                  | 37 415                                                  | 207 723                                         |
| – Non-controlling interest                                                                    | 8 062                                                   | 6 585                                                   | 22 916                                          |
| Total profit for the period                                                                   | 96 261                                                  | 44 000                                                  | 230 639                                         |
| Total comprehensive income attributable to:                                                   |                                                         |                                                         |                                                 |
| – Owners of the parent                                                                        | 67 314                                                  | 89 854                                                  | 215 955                                         |
| – Non-controlling interest                                                                    | 8 035                                                   | 6 838                                                   | 22 841                                          |
| Total comprehensive income for the period                                                     | 75 349                                                  | 96 692                                                  | 238 796                                         |
| Basic earnings per share (cent)                                                               | 19.44                                                   | 8.31                                                    | 46.04                                           |
| Diluted earnings per share (cent)                                                             | 19.43                                                   | 8.30                                                    | 46.01                                           |

#### SUMMARISED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

|                                                  | (Unaudited)<br>six months ended<br>30 Jun 2021<br>R'000 | (Unaudited)<br>six months ended<br>30 Jun 2020<br>R'000 | (Audited)<br>year ended<br>31 Dec 2020<br>R'000 |
|--------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------|
| Opening balance at 1 January                     | 1 655 300                                               | 1 467 556                                               | 1 467 556                                       |
| Profit for the period                            | 96 261                                                  | 44 000                                                  | 230 639                                         |
| Other comprehensive income                       |                                                         |                                                         |                                                 |
| Currency translation differences net of taxation | (20 912)                                                | 52 692                                                  | 8 157                                           |
| Transactions with owners:                        |                                                         |                                                         |                                                 |
| Share swap                                       | 23 361                                                  | 15 251                                                  | 15 251                                          |
| Share-based payment costs                        | 3 072                                                   | 3 418                                                   | 6 890                                           |
| Acquisition of subsidiary                        | –                                                       | –                                                       | 1 418                                           |
| Transaction with non-controlling interest        | (23 361)                                                | (15 151)                                                | (15 251)                                        |
| Dividends paid                                   | (54 236)                                                | (50 878)                                                | (59 360)                                        |
| Closing balance                                  | 1 679 485                                               | 1 516 888                                               | 1 655 300                                       |
|                                                  | 30 Jun 2021                                             | 30 Jun 2020                                             | 31 Dec 2020                                     |
| Dividends paid per share (cent)                  | 10.26                                                   | 10.26                                                   | 10.26                                           |

The goodwill of Expo Africa group of companies, deriving its revenue from marketing and promotional services in the Southern Africa region, was further impaired by its remaining value of R6.6 million. These businesses have been impacted negatively by intermittent lockdown regulations and have been loss making with limited expectation of a profitable turnaround.

Total assets increased by 5.4% to R3.2 billion mainly as a result of the increased cash balances and stockholding across the group. Stockholding increased compared to the prior year interim period due to lower-than-expected sales levels in the month of June 2021. Businesses took a cautionary approach to capital investment since the prior year and no acquisitions were made during the first half of this year.

##### Future strategy

During July, South Africa experienced political unrest for a few days which impacted on deliveries to the border countries. Trading levels are not back to the pre-COVID-19 levels. Certain trade restrictions with regards to trading days and trading hours are still in force and impact negatively on sales.

The group will continue its expansion, where feasible, by growing its principal and customer networks and making value-adding acquisitions.

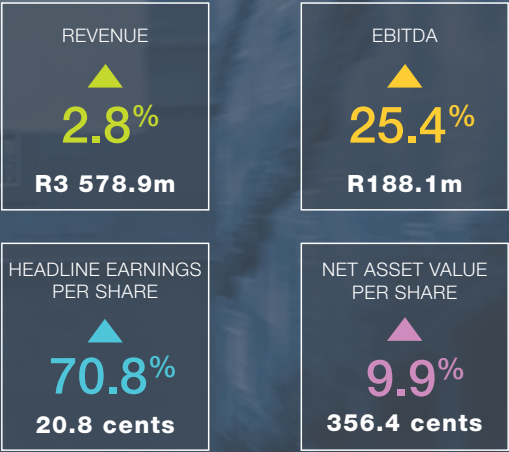
The duration of the challenging economic environment and difficult trading conditions due to the COVID-19 impact, is still uncertain. However, the group is well positioned with a strong balance sheet and a diverse geographical presence across Southern Africa. The group’s diversified portfolio should continue to enable it to deliver sustainable results for the remainder of the year.

#### SUMMARISED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

|                                                   | (Unaudited)<br>at 30 Jun 2021<br>R'000 | (Unaudited)<br>at 30 Jun 2020<br>R'000 | (Audited)<br>at 31 Dec 2020<br>R'000 |
|---------------------------------------------------|----------------------------------------|----------------------------------------|--------------------------------------|
| Assets                                            |                                        |                                        |                                      |
| Non-current assets                                | 1 031 309                              | 1 081 487                              | 1 053 596                            |
| Property, plant and equipment                     | 498 117                                | 536 428                                | 512 202                              |
| Intangible assets                                 | 479 335                                | 484 974                                | 486 796                              |
| Investments accounted for using the equity method | 19 034                                 | 31 078                                 | 19 604                               |
| Deferred income tax assets                        | 34 823                                 | 29 007                                 | 34 994                               |
| Current assets                                    | 2 153 501                              | 1 939 817                              | 2 242 087                            |
| Inventories                                       | 600 536                                | 503 242                                | 554 746                              |
| Trade and other receivables                       | 1 014 998                              | 1 056 255                              | 1 307 761                            |
| Income tax receivable                             | 19 235                                 | 18 185                                 | 6 322                                |
| Cash and cash equivalents                         | 518 732                                | 362 135                                | 373 258                              |
| Total assets                                      | 3 184 810                              | 3 021 304                              | 3 295 683                            |
| Equity and liabilities                            |                                        |                                        |                                      |
| Equity                                            | 1 679 485                              | 1 516 888                              | 1 655 300                            |
| Stated capital                                    | 871 960                                | 848 599                                | 848 599                              |
| Other reserves                                    | 16 577                                 | 81 591                                 | 36 825                               |
| Retained earnings                                 | 739 740                                | 535 764                                | 709 113                              |
| Non-controlling interest                          | 1 628 277                              | 1 465 954                              | 1 594 537                            |
|                                                   | 51 208                                 | 50 934                                 | 60 763                               |
| Non-current liabilities                           | 276 577                                | 332 549                                | 303 759                              |
| Borrowings                                        | 269 030                                | 322 218                                | 296 070                              |
| Deferred income tax liabilities                   | 7 547                                  | 10 331                                 | 7 689                                |
| Current liabilities                               | 1 228 748                              | 1 171 867                              | 1 336 624                            |
| Trade and other payables                          | 864 090                                | 836 145                                | 1 004 014                            |
| Provisions                                        | 95 310                                 | 85 196                                 | 99 114                               |
| Income tax payable                                | 3 321                                  | 8 583                                  | 10 302                               |
| Borrowings                                        | 266 027                                | 241 943                                | 223 194                              |
| Total equity and liabilities                      | 3 184 810                              | 3 021 304                              | 3 295 683                            |

#### SUMMARISED CONSOLIDATED STATEMENT OF CASH FLOWS

|                                                                         | (Unaudited)<br>six months ended<br>30 Jun 2021<br>R'000 | (Unaudited)<br>six months ended<br>30 Jun 2020<br>R'000 | (Audited)<br>year ended<br>31 Dec 2020<br>R'000 |
|-------------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------|
| Cash generated from operations                                          | 279 524                                                 | 241 556                                                 | 405 303                                         |
| Interest paid                                                           | (13 024)                                                | (18 672)                                                | (31 218)                                        |
| Income taxes paid                                                       | (63 653)                                                | (45 716)                                                | (109 355)                                       |
| Net cash generated from operating activities                            | 202 847                                                 | 177 168                                                 | 264 730                                         |
| Net cash outflow from investing activities                              | (12 435)                                                | (10 886)                                                | (29 044)                                        |
| Net cash outflow from financing activities                              | (56 756)                                                | (113 755)                                               | (144 123)                                       |
| Net increase in cash and cash equivalents                               | 133 656                                                 | 52 527                                                  | 91 563                                          |
| Effects of exchange rate changes on cash and cash equivalents           | (5 023)                                                 | 8 180                                                   | 3 305                                           |
| Cash and cash equivalents including overdrafts at beginning of the year | 245 573                                                 | 150 705                                                 | 150 705                                         |
| Cash and cash equivalents including overdrafts at end of the period     | 374 206                                                 | 211 412                                                 | 245 573                                         |



THE  
POWER  
OF

RECONCILIATION BETWEEN PROFIT AFTER TAXATION ATTRIBUTABLE TO THE OWNERS OF THE PARENT AND HEADLINE EARNINGS

|                                                                | (Unaudited)<br>six months ended<br>30 Jun 2021<br>R'000 | (Unaudited)<br>six months ended<br>30 Jun 2020<br>R'000 | (Audited)<br>year ended<br>31 Dec 2020<br>R'000 |
|----------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------|
| Profit after taxation attributable to the owners of the parent | 88 199                                                  | 37 415                                                  | 207 723                                         |
| Profit on sale of property, plant and equipment                | (461)                                                   | (795)                                                   | (1 978)                                         |
| Impairment of intangible assets                                | 6 644                                                   | 20 170                                                  | 20 170                                          |
| Fair value loss on step-up acquisition                         | –                                                       | –                                                       | 7 501                                           |
| Tax effect on above                                            | 112                                                     | 217                                                     | 563                                             |
| Non-controlling interest on above                              | 32                                                      | (2 083)                                                 | (1 945)                                         |
| Headline earnings attributable to owners of the parent         | 94 526                                                  | 54 924                                                  | 232 034                                         |
| Headline earnings per share (cent)                             | 20.83                                                   | 12.20                                                   | 51.43                                           |
| Diluted headline earnings per share (cent)                     | 20.82                                                   | 12.19                                                   | 51.39                                           |
| Issued number of shares                                        | 456 831 459                                             | 452 135 508                                             | 452 206 869                                     |
| Weighted average number of shares                              | 453 748 399                                             | 450 191 492                                             | 451 181 340                                     |
| Weighted average number of diluted shares                      | 454 023 497                                             | 450 671 475                                             | 451 476 176                                     |

SUMMARISED SEGMENTAL RESULTS

The group's chief operating decision makers (CODM), consisting of the chief executive officer and the finance director, examine the group's performance from a geographical perspective. The group's reportable segments are operating segments that are differentiated by the country of operation. Countries with insignificant results have been aggregated under the heading "other countries" and include Lesotho, Mauritius, Mozambique, Zambia and Zimbabwe.

The group evaluates the performance of its reportable segments based on revenue and operating profit (EBIT and adjusted EBITDA). The intersegment sales and transfers are included in the values per segment and eliminated on the intersegmental transactions line.

The segments derive their revenues from either selling and distributing fast-moving consumer goods or transport, merchandising, promotional or training services.

|                             | (Unaudited)<br>six months ended<br>30 Jun 2021<br>R'000 | (Unaudited)<br>six months ended<br>30 Jun 2020<br>R'000 | (Audited)<br>year ended<br>31 Dec 2020<br>R'000 |
|-----------------------------|---------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------|
| Segmental revenue           |                                                         |                                                         |                                                 |
| Botswana                    | 1 973 239                                               | 1 927 483                                               | 4 586 113                                       |
| Eswatini                    | 537 222                                                 | 502 770                                                 | 1 148 856                                       |
| Namibia                     | 551 533                                                 | 533 037                                                 | 1 162 121                                       |
| South Africa                | 510 063                                                 | 521 501                                                 | 1 057 977                                       |
| Other countries             | 14 112                                                  | 5 595                                                   | 20 801                                          |
| Intersegmental transactions | (7 315)                                                 | (9 174)                                                 | (44 128)                                        |
|                             | 3 578 854                                               | 3 481 212                                               | 7 931 740                                       |
| Segmental adjusted EBITDA   |                                                         |                                                         |                                                 |
| Botswana                    | 84 003                                                  | 42 907                                                  | 182 539                                         |
| Eswatini                    | 39 763                                                  | 36 033                                                  | 92 856                                          |
| Namibia                     | 8 002                                                   | 16 926                                                  | 7 638                                           |
| South Africa                | 53 078                                                  | 54 660                                                  | 166 237                                         |
| Other countries             | 3 296                                                   | 781                                                     | 2 666                                           |
| Intersegmental transactions | –                                                       | (1 261)                                                 | (1 076)                                         |
|                             | 188 142                                                 | 150 046                                                 | 450 860                                         |
| Segmental EBIT              |                                                         |                                                         |                                                 |
| Botswana                    | 66 612                                                  | 29 963                                                  | 156 753                                         |
| Eswatini                    | 33 206                                                  | 30 015                                                  | 79 940                                          |
| Namibia                     | 4 803                                                   | 11 311                                                  | (3 642)                                         |
| South Africa                | 40 754                                                  | 21 630                                                  | 122 808                                         |
| Other countries             | 2 599                                                   | 755                                                     | 2 593                                           |
| Intersegmental transactions | –                                                       | (1 260)                                                 | (1 076)                                         |
|                             | 147 974                                                 | 92 414                                                  | 357 376                                         |

|                                                          | (Unaudited)<br>six months ended<br>at 30 Jun 2021<br>R'000 | (Unaudited)<br>six months ended<br>at 30 Jun 2020<br>R'000 | (Audited)<br>year ended<br>at 31 Dec 2020<br>R'000 |
|----------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------|
| Segmental assets                                         |                                                            |                                                            |                                                    |
| Botswana                                                 | 1 864 191                                                  | 1 809 417                                                  | 1 935 553                                          |
| Eswatini                                                 | 394 996                                                    | 310 519                                                    | 359 868                                            |
| Namibia                                                  | 290 119                                                    | 340 602                                                    | 334 371                                            |
| South Africa                                             | 751 996                                                    | 751 669                                                    | 789 832                                            |
| Other countries                                          | 20 007                                                     | 27 163                                                     | 22 949                                             |
| Intersegmental transactions                              | (136 499)                                                  | (218 066)                                                  | (146 890)                                          |
|                                                          | 3 184 810                                                  | 3 021 304                                                  | 3 295 683                                          |
| Segmental liabilities                                    |                                                            |                                                            |                                                    |
| Botswana                                                 | 1 019 352                                                  | 1 038 404                                                  | 1 121 817                                          |
| Eswatini                                                 | 211 190                                                    | 140 973                                                    | 169 676                                            |
| Namibia                                                  | 195 094                                                    | 236 290                                                    | 241 074                                            |
| South Africa                                             | 214 069                                                    | 292 903                                                    | 249 221                                            |
| Other countries                                          | 2 172                                                      | 15 828                                                     | 6 621                                              |
| Intersegmental transactions                              | (136 552)                                                  | (219 982)                                                  | (148 026)                                          |
|                                                          | 1 505 325                                                  | 1 504 416                                                  | 1 640 383                                          |
| Reconciliation from adjusted EBITDA to profit after tax: |                                                            |                                                            |                                                    |
| Adjusted EBITDA                                          | 188 142                                                    | 150 046                                                    | 450 860                                            |
| Depreciation and amortisation                            | (33 524)                                                   | (37 462)                                                   | (73 314)                                           |
| Impairment of intangible assets                          | (6 644)                                                    | (20 170)                                                   | (20 170)                                           |
| EBIT                                                     | 147 974                                                    | 92 414                                                     | 357 376                                            |
| Net finance cost                                         | (7 865)                                                    | (13 647)                                                   | (24 486)                                           |
| Taxation                                                 | (43 848)                                                   | (34 767)                                                   | (102 251)                                          |
| Profit after tax                                         | 96 261                                                     | 44 000                                                     | 230 639                                            |

NOTES TO THE SUMMARISED CONSOLIDATED INTERIM FINANCIAL RESULTS

1. BASIS OF PREPARATION AND ACCOUNTING POLICIES
- This financial report is an extract from the summarised consolidated interim financial results which are available on the company's website ([www.cas.group](http://www.cas.group)). The summarised consolidated interim financial results for the six months ended 30 June 2021, have been prepared in accordance with International Financial Reporting Standards ("IFRS") and presented according to the disclosure requirements of accounting standard IAS 34 *Interim Financial Reporting*.
- The accounting policies applied in the preparation of the consolidated interim financial results are consistent with those accounting policies applied in the preparation of the previous year's consolidated interim financial results.

The financial information is presented in South African Rand (rounded to the nearest thousand), which is considered the reporting currency. The summarised consolidated interim financial results have been prepared under the supervision of the Finance Director, Mr Frans Reichert CA(SA) and have not been reviewed by the auditors. The summarised consolidated interim financial results for the six months ended 30 June 2021 were approved for issue by the board on 30 August 2021.

2. NEW AND AMENDED STANDARDS ADOPTED BY THE GROUP
- Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2021 reporting periods and have not been early adopted by the group. These standards are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.
3. EVENTS AFTER BALANCE SHEET DATE
- There were no significant events that occurred after the reporting date that require adjustment to or disclosure in the consolidated interim financial results for the six months ended 30 June 2021.
4. DIVIDENDS

| R'000           | 30 Jun 2021 | 30 Jun 2020 |
|-----------------|-------------|-------------|
| Ordinary shares |             |             |
| Dividends paid  | 46 397      | 46 078      |

The company has a policy of declaring dividends once a year.

For and on behalf of the board

Chairman: JA Holtzhausen  
Chief Executive Officer: DS Lewis  
Centurion  
30 August 2021

CORPORATE INFORMATION:

**Directors:**  
**Executive:**  
DS Lewis, FJ Reichert  
**Non-executive:**  
FW Britz, JA Holtzhausen, PN de Waal  
**Independent non-executive:**  
LR Cronje, B Marole, E Masilela, JS Moakofi, B Patel  
**Alternate non-executive:** J Craven  
  
**Registered office:**  
1st Floor Building C, Westend Office Park,  
254 Hall Street, Centurion, South Africa, 0154  
  
**BSE Sponsor:**  
Imara Capital Securities (Pty) Ltd,  
Unit 1E, Ground Floor, Peeloo Place,  
Plot 54366 Western Commercial Road,  
New CBD, Gaborone, Botswana  
  
**4AX Issuer Agent:**  
PSG Capital (Pty) Ltd,  
1st Floor, Ou Kollege Building,  
35 Kerk Street, Stellenbosch, South Africa

